# CALFLEXHUB SYMPOSIUM NOVEMBER 3 | 8am-4pm PT







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#### **BUILDING A LOAD FLEXIBILITY INDUSTRY**

SPEAKERS: John Anderson, Director, Market Innovation, OhmConnect;
Doug Poffinbarger, Director, Commercial Operations, Nostromo; Christopher Freeman,
Senior Manager, Smart Products & Grid Ecosystem, Rheem; Jeff Gleeson, Lead, Nest Energy
Services, Google; John Powers, CEO, Elexity













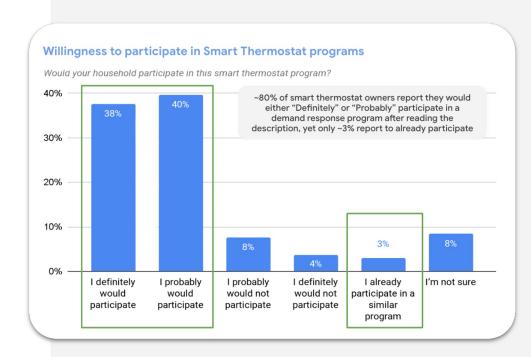
10 years ago, we called VPPs "DR," and we had a few pilot programs.

Working with partners across the industry we've helped to show that smart thermostat customers can help to provide a valuable peak resource.



And we know that customers want to participate in these programs to save money, help the environment, and be part of their community.

But participation still lags because the programs can be hard to find and sign up for.



Virtual Power Plants will be a huge asset to an increasingly dynamic and clean energy grid.

But they'll only work if customers are interested in participating.



With Nest Renew, we've learned that when you make it easy to join, and participate without being uncomfortable, the impact can really start to add up.



110M hours of micro energy shifting since launch in 2022, and still counting.

What scale might we reach with VPPs if we make it simple for customers to enroll, participate, and earn rewards?





# Thank you

Rheem is a leading HVAC & water heater manufacturer globally and has invested in becoming a complete home comfort company



America's #1 Water Heating brand



Largest and only U.S. manufacturer of HVAC systems & water heaters



Strong legacy of product innovation and technology



Heavily invested in sustainability; 19M mt of CO₂e emissions avoided since 2019



5M+ systems and appliances installed in the U.S. every year



















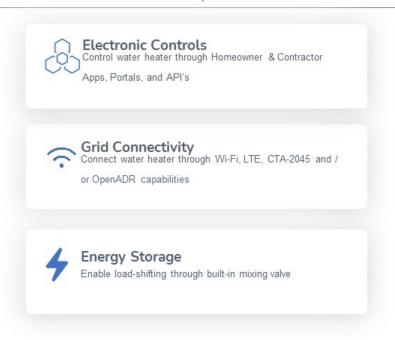




# Rheem is enhancing its electric tanked water heater product line to support grid connectivity and demand response

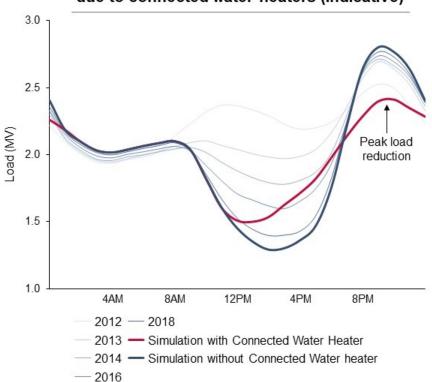


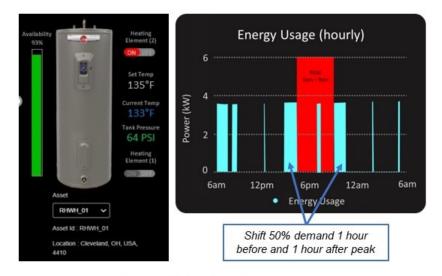
#### All future electric tank product features



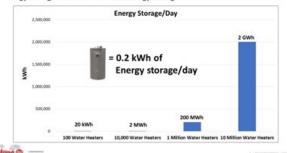
# Rheem Energy Solutions

# EYNS Simulated impact on energy usage due to connected water heaters (indicative)





Energy Storage Potential - Thermal Energy Storage



# The Beverly Hilton - 1.2MWh - Commissioned Sep 23





- Water based Completely Safe
- ~1950s iconic building
- Retrofitted through a 3ft doorway
- Daily operation
- Operation doesn't impact the building



120 Buildings, Energy as Service \$280M - DOE backed

US Department of Energy negotiating US\$176 million loan with thermal storage startup Nostromo NOSTROMO

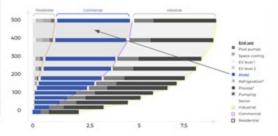


# Space Cooling accounts for 1/2 the load during peak

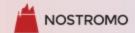
commercial A/C (HVAC) alone accounts for > 1/3 of the total potential of load shift with behind the meter energy storage, and almost the entire potential in the commercial sector

# LBNL shift study -3 GW potential for Commercial HVAC

California, 2030









### Assets that customers buy









- Participating in programs / markets is an incremental benefit
- Dynamic pricing could be a great driver

### Assets for grid participation





- Provide everyday baseload
- Require predictable income for financing and bankability
- Reliable, measurable in real time, predictable





#### Program approach to exploit shift

- Opportunity
- C&I not participating in storage
- No interconnection / No environmental permits
- In <2 years, 100s of MWs can be built in parallel</li>

#### Potential

- · Harnessing this asset class
- Daily participation for renewable integration
- Dispatchable, Visible, Measureable, Reliable

### 3. Existing programs not supporting

- Traditional shed DR does not fit daily storage dispatch nor benefits from it
- Dynamic pricing is not predictable (bankable / contractible)

### 4. A new program that enables C&I storage

- · Pay for verified (daily) shifting
- Verification / Reporting through submetering
- Operate it according to grid needs (as a VPP)
- Payments reflect avoided cost of capacity and market energy

## If we build a shift program, they will come!







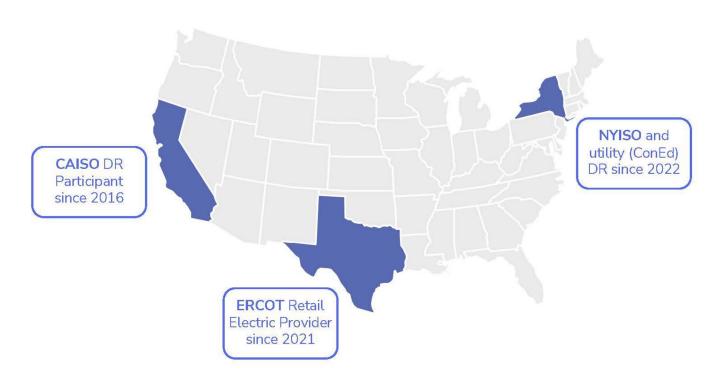
# Save energy. Save money.

OhmConnect exists to improve the lives of people and the health of the planet by reimagining the way we (collectively) use energy. By rewarding consumers for managing their energy use, OhmConnect battles climate change by reducing the need for fossil-fueled power and stabilizing the electric power grid.



# OhmConnect's growth story: follow the smart meters!

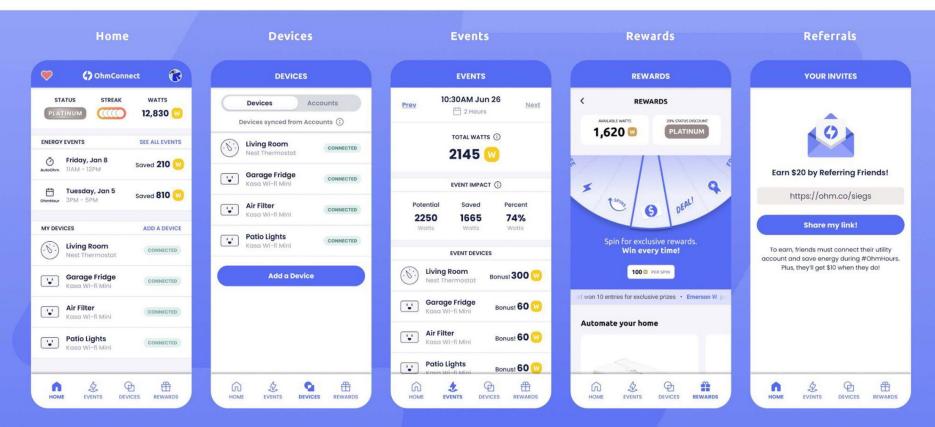
Interval meter data lets OhmConnect calculate users' load reductions during grid events.





## Users are engaged quickly with instant benefits

Gamified platform rewards energy savings at peak times; smart devices make saving energy automatic and effortless.



# Platform designed for DR can enable price-responsive demand

Households that are "smart" – in terms of energy literacy and automation – stand to save on dynamic rates.

### Three key features of a future with ubiquitous price-responsive demand:



Rate options provide households with compelling incentives to enable and engage in load shift and/or shed.



Low up-front costs for adopting technology that automates shifting of household loads.



Regulatory environment allows – indeed, *encourages* – third parties to offer households innovative services that maximize the value of their (technology-enabled) price-responsive demand.

